



INVESTMENTS ▶



PUBLIC-PRIVATE PARTNERSHIP ▶

CONSTRUCTION ▶



RUSSIAN
INFRASTRUCTURE
HOLDING



CONCESSIONS ▶

OPERATION ▶



INFRASTRUCTURE ▶

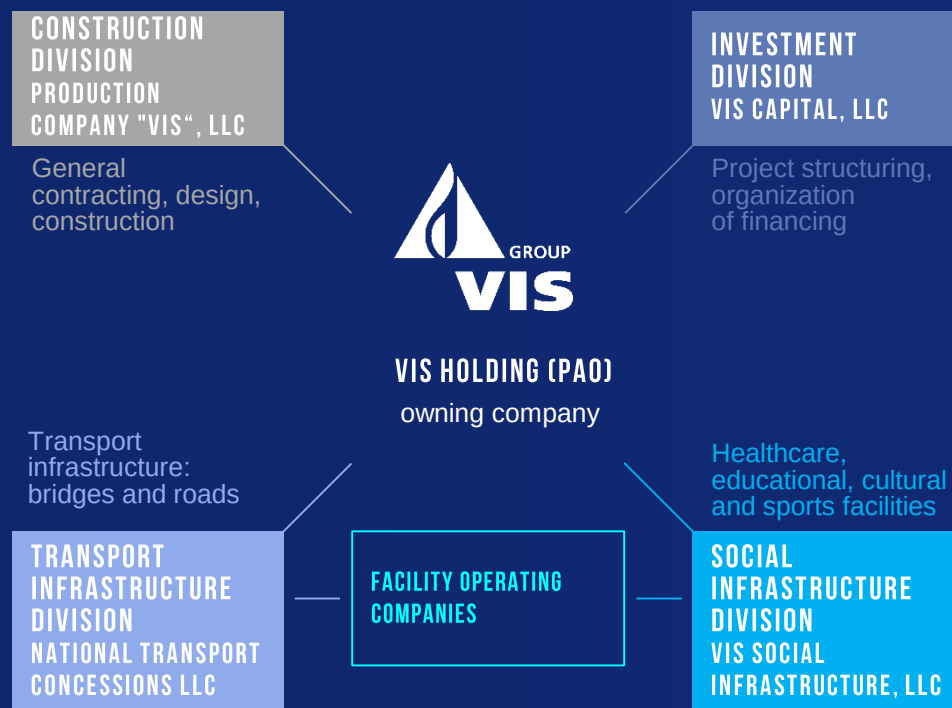


**RUSSIAN
INFRASTRUCTURE
HOLDING**

**INCLUDED IN THE LIST
OF STRATEGIC RUSSIAN COMPANIES**

- ▶ Investments in infrastructure
- ▶ Project management over the entire life cycle
- ▶ Attracting extrabudgetary financing
- ▶ Design, construction and operation

CORPORATE STRUCTURE



MISSION ▶

Implementation of infrastructure projects for Russia's economic and social development, improving people's quality of life

26 YEARS

OF OPERATIONAL ACTIVITY

100+

FACILITIES BUILT

5 facilities under construction

8 completed facilities

1 facility designed

4 completed facilities

12 facilities under construction

52 completed facilities

3 facilities under construction

14 completed facilities



15,3 % ▶▶▶

VIS Group's PPP market share in target segments

AA-.ru



Rating assigned in 2025
Confirmed in 2026

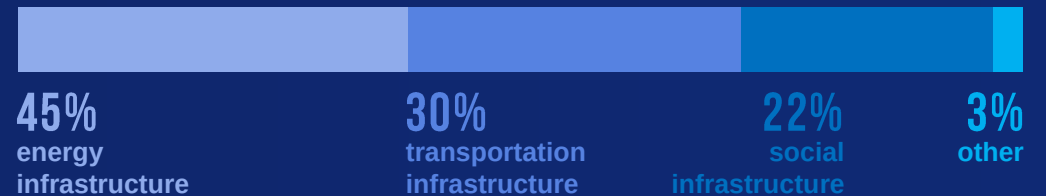
ruA+



Rating assigned in 2021
Confirmed in 2022-2026

IMPLEMENTED PROJECTS

₽382 billion



CURRENT PROJECT PORTFOLIO — ₽899 BILLION



▶▶▶ 92% — PPP PROJECTS AND CONCESSIONS

Reconstruction of the Orenburg helium plant ▶



Construction of infrastructure for Winter Olympics – 2014 ▶



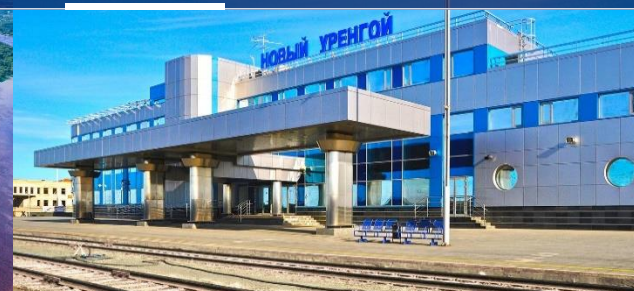
Reconstruction of the Volga embankment for the 450th anniversary of Astrakhan ▶



Modernization of the Kirishi power station ▶



Construction of a transport hub in Novy Urengoy ▶



Construction of the 9th power block of the Novocherkassk power station ▶



Construction of a waterway terminal in Salekhard ▶



Construction of a universal sports center in Novy Urengoy ▶



Construction of the Volga embankment for the 1000th anniversary of Yaroslavl ▶



Khabarovsk Bypass ▶



Cultural and contemporary art center in Yakutsk ▶



International Arctic school ▶



Outpatient clinics in Novosibirsk ▶



Mytishchi Chord Expressway ▶



Tundrov microdistrict in Novy Urengoy ▶



Art school in Gubkinsky ▶



National school in Yakutsk ▶



Bridge over the River Ob in Novosibirsk ▶





1 PROJECT STRUCTURING ▶

VIS Group structures infrastructure projects at the pre-investment stage with proprietary funds using the private initiative mechanism.

2 COMMERCIAL CLOSING ▶

3 FINANCIAL CLOSING ▶

Total volume of resources attracted from financial institutions exceeds

₽284 billion

4 DESIGN AND CONSTRUCTION ▶

26 projects
at the design and construction stage

5 FACILITY OPERATION ▶

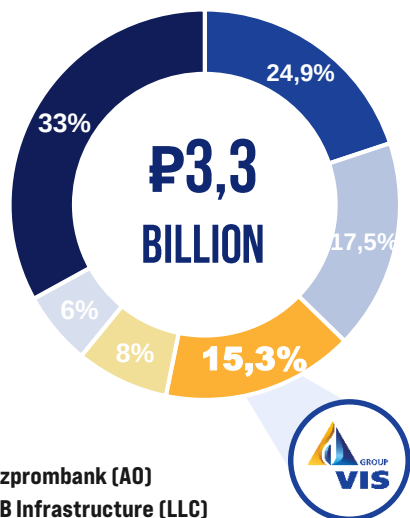
18 facilities
at the operation stage



A MULTIFACTOR ASSESSMENT IS CONDUCTED TO FORM A PROJECT PORTFOLIO WITH PREDICTABLE CASH FLOWS AND CONTROLLED RISKS

COMPETITIVE ADVANTAGES

VIS Group is among the TOP-5 major players in the Russian infrastructure market in all priority areas of development, including transport and social facilities



- Gazprombank (AO)
- VTB Infrastructure (LLC)
- VIS Group
- Rusdor-Finance (LLC)
- Avtoban DSK (AO)
- Projects without participation of the TOP-5 players

Source: National PPP Center's data (part of the VEB.RF Group), analysis by TeDo. Note: excluding projects with a capital intensity of less than 4 billion rubles and the High-Speed Railway project (2024).

		FINANCIAL INSTITUTIONS	CONSTRUCTION COMPANIES
Proprietary technical expertise ▶	●	◐	●
Proprietary construction capacities ▶	●	◐	●
Control at all stages of PPP project implementation ▶	●	◑	◑
Experience in structuring PPP projects ▶	●	●	◐
Experience in operating facilities built under PPP agreements ▶	●	◐	◐
Experience in implementing technologically complex projects ▶	●	◐	◑
Experience in attracting project financing ▶	●	●	◐



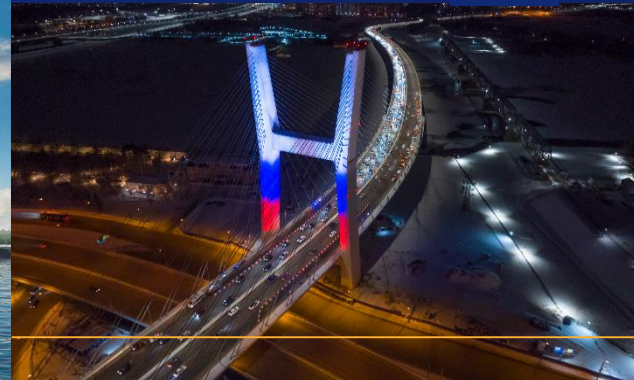
◀ BRIDGE OVER THE RIVER LENA

in Yakutsk

Design and construction
term:
2020 – 2028

BRIDGE OVER THE KALININGRAD BAY ▶

Design term:
2019 – 2024



◀ BRIDGE OVER THE RIVER OB

in Novosibirsk

Construction term:
2017 – 2026

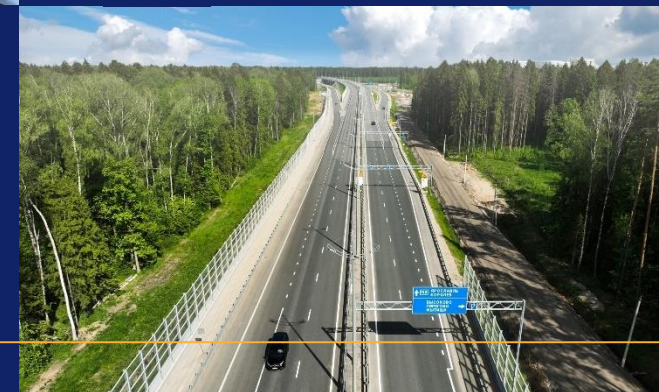
KHABAROVSK BYPASS HIGHWAY ▶

Construction term:
2017 – 2022



MYTISHCHI CHORD EXPRESSWAY ▶

Design and construction
term:
2018 – 2024





◀ NETWORK OF OUTPATIENT CLINICS in Novosibirsk

Design and construction
term:
2019 – 2026



◀ DISTRICT PERINATAL CENTER in Surgut

Design and construction
term:
2015 – 2021



PHILHARMONIC AND ARCTIC CENTER ▶ in Yakutsk

Design and construction
term:
2019 – 2026



12 EDUCATIONAL INSTITUTIONS ▶ in Yakutia

Design and construction
term:
2016 – 2019



◀ SMART-POLYCLINIC in Yakutsk

Design and construction
term:
2019 – 2025



◀ NETWORK OF EDUCATIONAL FACILITIES in Yamal

Design and construction
term:
2013 – 2017





VIS Group specialists have the necessary experience and competencies in using various forms of attracting project investments: from using credit resources and concluding direct tripartite agreements between the bank, public and private partners to issuing infrastructure bonds ▶

2017	2020	2020-2026	2024-2026
VIS Group was one of the first in Russia to attract bond financing within the framework of a non-concession PPP project.	VIS Group issued the first social bonds in Russia.	In 2020, 2021 and 2023-2026, 15 issues of VIS Group's exchange bonds were placed on the Moscow Exchange.	In 2024-2026, VIS Group placed several issues of digital financial assets (DFA).
ruAA ◀ Expert РЕЙТИНГОВОЕ АГЕНТСТВО High rating of debt instrument reliability	ruA ◀ Expert РЕЙТИНГОВОЕ АГЕНТСТВО High rating of debt instrument reliability	A(RU) ruA+ AKPA Expert РЕЙТИНГОВОЕ АГЕНТСТВО High rating confirmed by Russia's leading expert agencies	A ATOMYZE ×  DFAs are available on the A-Token platform of Alfa-Bank and the Atomyze platform of T-Bank
2 issues: October 4, 2017 December 21, 2017	1 issue: July 2, 2020	Bond program and prospect registered in the amount of	
₽4 billion ▶	₽5.57 billion ▶	₽50 billion ▶	₽2.8 billion ▶

◀◀ BRIDGE OVER THE RIVER LENA — A UNIQUE PROJECT WITHOUT PRECEDENT IN THE WORLD



◀◀ KHABAROVSK BYPASS — FIRST TRANSPORT CONCESSION IN THE RUSSIAN FAR EAST



◀◀ MYTISHCHI HIGH-SPEED CHORD — ALTERNATIVE TO MOSCOW RING ROAD



BRIDGE OVER THE OB RIVER IN NOVOSIBIRSK – BACKBONE TRANSPORT INFRASTRUCTURE IN SIBERIA

Term of concession agreement ▶

2017-2042

**TRAFFIC OPENED
IN DECEMBER 2025**

The total length
of the main course
of the highway ▶

5,6 km

Total length
of the road
infrastructure ▶

14,8 km

The length
of the bridge
crossing ▶

1,5 km



◀◀ NETWORK OF EDUCATIONAL FACILITIES- FIRST PPP PROJECT IN RUSSIA WITH A COMPLETED LIFE CYCLE

Term of PPP agreement ▶

2013-2017

Number of seats ▶

1540

Total building area ▶

48700 m²

6 kindergartens ▶

1 school ▶



◀◀ PERINATAL CENTER IN SURGUT — THE LARGEST BEYOND THE URAL MOUNTAINS



12 EDUCATIONAL AND CULTURAL FACILITIES— LARGEST SOCIAL PROJECT IN YAKUTIA

3730

Seats ▶

5

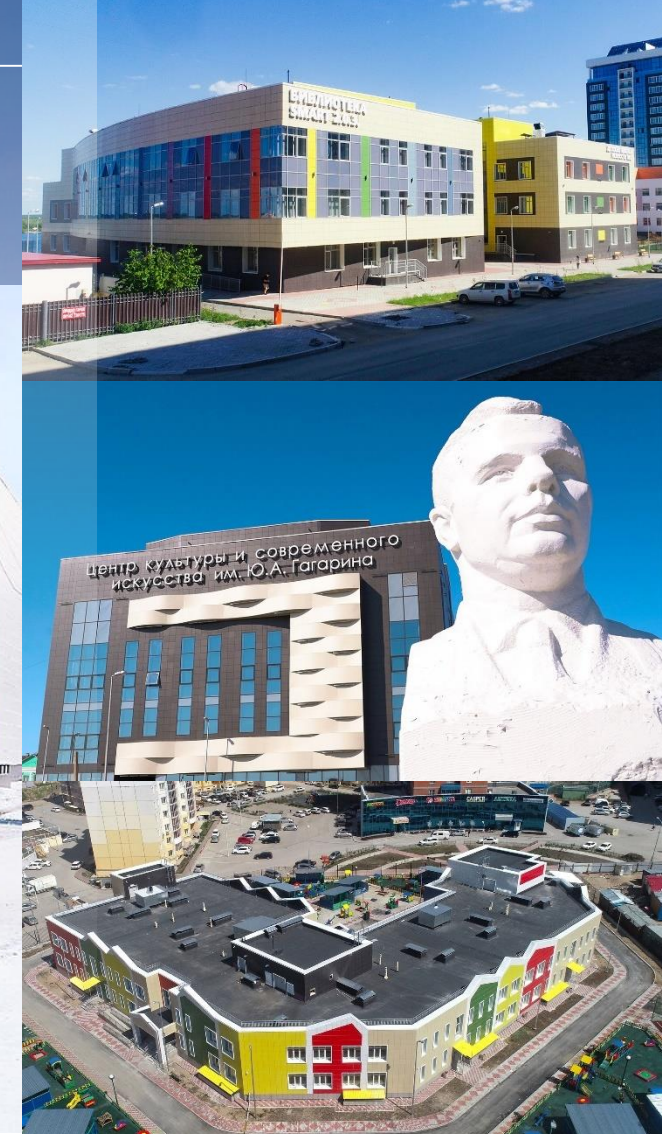
kinder-
gartens ▶

5

schools ▶

Art school
and library ▶

Term of PPP agreement ▶
2015-2026



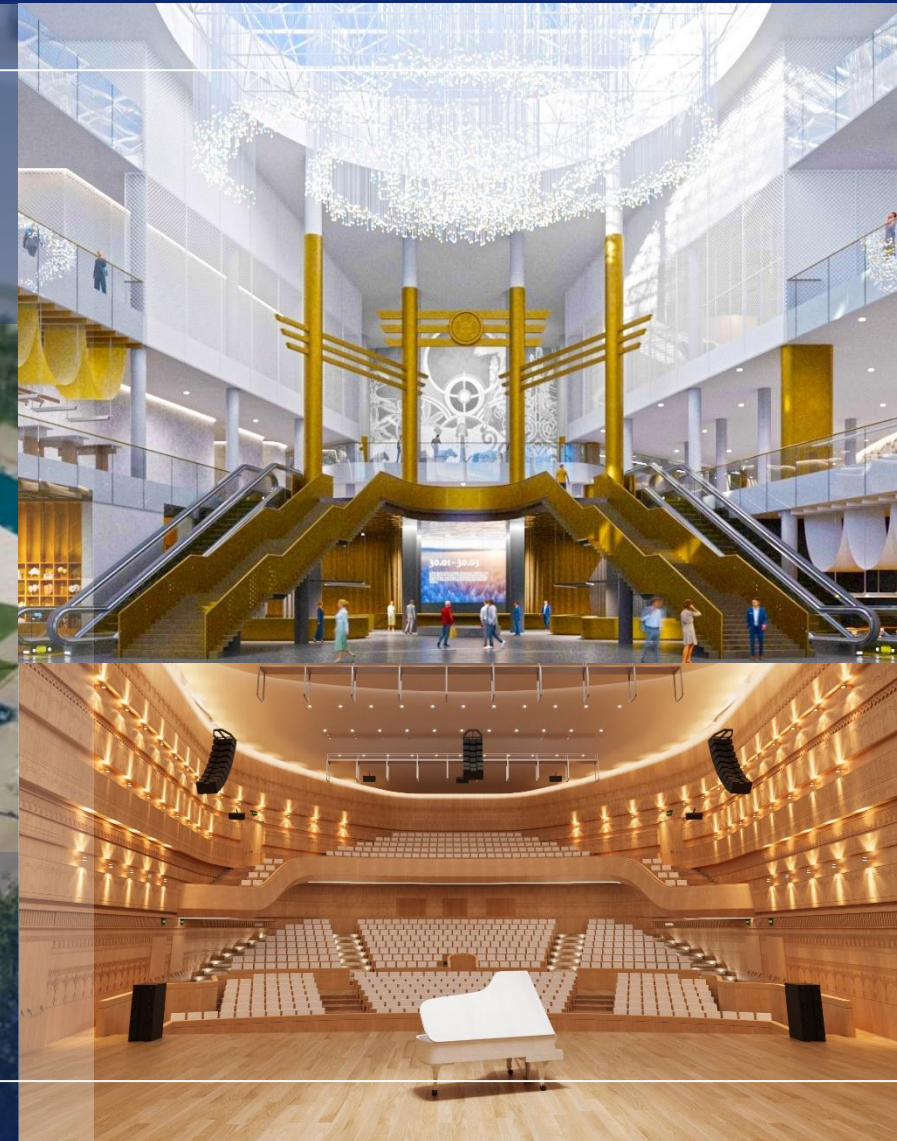
◀◀ PHILHARMONIC AND ARCTIC CENTER FOR EPIC LITERATURE – CULTURAL CLUSTER ON PERMAFROST SOIL



Term
of PPP agreement ▶
2019-2031

Total building area ▶
33000 m²

Total seating capacity ▶
1530





Term of PPP
agreement ▶

2019-2029

Area of 7 facilities ▶

88 600 m²

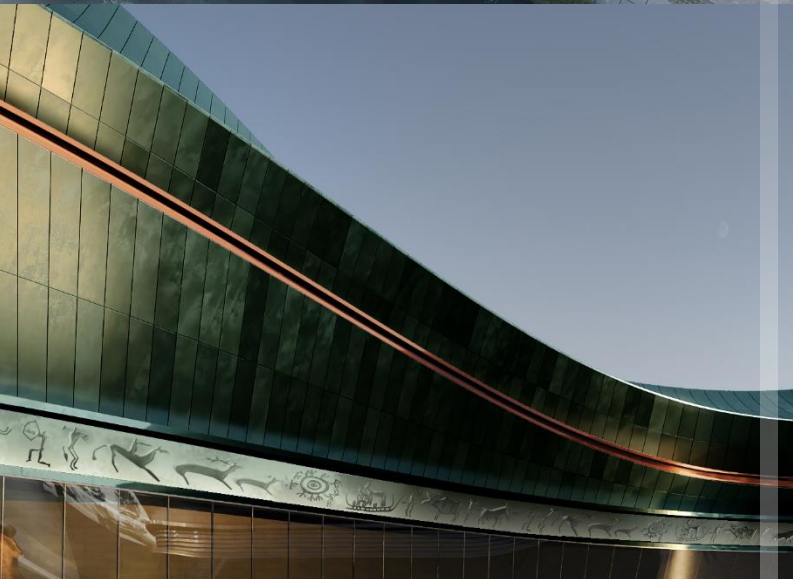
Visits per shift ▶

6 495



◀◀ SMART-CLINIC IN YAKUTSK – THE LARGEST IN THE REPUBLIC'S CAPITAL





9600 m²

Total building area ▶

6000 m²

Exhibition area ▶

Term of concession
agreement ▶

2024-2034



◀◀ THE GIANT SCHOOL IN Khabarovsk IS THE LARGEST IN THE FAR EAST

Construction
term ▶

2025-2027

Total building
area ▶

38 600 m²

Total
capacity ▶

2100 seats



◀◀ A SECOND LIFE FOR THE RIVER TERMINAL — THE RECHNOY CULTURAL AND EXHIBITION CENTER IN TVER

15574 m²

Total site area ▶

6400 m²

Building's area ▶

Design and construction
term ▶

2025-2027



1,428 ^{▲▲▲} MW
ELECTRIC GENERATION UNITS

109 KM

OF ROADS & BRIDGES

556.5 [▶] KM

OF GAS PIPELINES & WATER CONDUITS

3,390

SPECTATOR SEATS
IN CULTURAL CENTERS

8,570 SEATS
IN KINDERGARTENS & SCHOOLS



RUSSIAN
INFRASTRUCTURE
HOLDING

4,700 VISITS
PER DAY
IN SPORTS COMPLEXES

47
BRIDGES
& OVERPASSES

4.78 KM
OF LANDSCAPED
EMBANKMENTS

8,245
VISITS PER SHIFT
AT MEDICAL FACILITIES

377 000 M²
OF HOUSING



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